Hertz produced a very strong first quarter. Our team delivered on behalf of customers amidst strong demand, reflecting a sharp rebound in travel. We experienced high volumes and sustained pricing, particularly in the back half of the quarter following Omicron. We also maintained cost discipline and began to see the benefits of several new partnerships. I am equally pleased with our momentum on customer experience – especially as we move into the peak summer travel season and as we play a more central role in mobility over the longer term.

- Stephen Scherr, Hertz CEO

Q1 2022 KEY BUSINESS METRICS

<table>
<thead>
<tr>
<th>REVENUE</th>
<th>ADJUSTED CORPORATE EBITDA</th>
<th>ADJUSTED EPS</th>
<th>MONTHLY REVENUE PER UNIT</th>
</tr>
</thead>
<tbody>
<tr>
<td>$1.8B</td>
<td>$614M</td>
<td>$0.87</td>
<td>$1,326</td>
</tr>
</tbody>
</table>

GAAP Net Income = $426M  
GAAP = ($0.82)

<table>
<thead>
<tr>
<th>NET CORP. LEVERAGE</th>
<th>LIQUIDITY</th>
<th>ADJUSTED OPERATING CASH FLOW</th>
</tr>
</thead>
<tbody>
<tr>
<td>0.5x</td>
<td>$2.7B</td>
<td>$677M</td>
</tr>
</tbody>
</table>

GAAP = $621M

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STRATEGIC OPERATIONAL PROGRESS

Strategic Relationships
- Tesla
- Uber
- Carvana
- AWS
- Polestar
- Lyft
- AmexGBT
- Polestar
- Lyft
- AmexGBT

Number of EV Charging Stations
1,000+ Level 2 chargers installed across 80 markets globally

Uber: Robust Driver Interest in Teslas
Launched in over 30 markets to date with 80% vehicle utilization

Refer to the Company’s Q1 2022 press release for non-GAAP reconciliations

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