

HERTZ GLOBAL HOLDINGS, INC.
RECAST OF HISTORICAL KEY METRICS

Commencing in the first quarter of 2022, Hertz Global Holdings, Inc. ("we", "our" or the "Company") revised Total RPU and Vehicle Utilization to reflect the metric utilizing Average Rentable Vehicles. Average Rentable Vehicles excludes vehicles for sale on the Company's retail lots or actively in the process of being sold through other disposition channels. We believe this is a better measure of the productivity of our rental fleet as it is unaffected by fluctuations in disposition activity. Prior to the first quarter of 2022, Total RPU and Vehicle Utilization metrics utilized Average Vehicles. The information below has been recast to conform with the revised presentation.

	<u>Q1 19</u>	<u>Q2 19</u>	<u>Q3 19</u>	<u>Q4 19</u>	<u>FY 19</u>	<u>Q1 20</u>	<u>Q2 20</u>	<u>Q3 20</u>	<u>Q4 20</u>	<u>FY 20</u>	<u>Q1 21</u>	<u>Q2 21</u>	<u>Q3 21</u>	<u>Q4 21</u>	<u>FY 21</u>
Global RAC															
Total RPD	\$ 42.80	\$ 43.39	\$ 47.11	\$ 44.18	\$ 44.48	\$ 43.65	\$ 39.17	\$ 46.23	\$ 42.68	\$ 43.28	\$ 46.36	\$ 62.22	\$ 66.15	\$ 59.80	\$ 59.41
Total RPU	\$ 1,043	\$ 1,107	\$ 1,202	\$ 1,102	\$ 1,117	\$ 931	\$ 388	\$ 855	\$ 977	\$ 767	\$ 1,053	\$ 1,497	\$ 1,617	\$ 1,429	\$ 1,416
Transaction days (in thousands)	45,709	54,298	57,030	48,961	205,998	40,427	17,221	24,166	25,486	107,299	24,648	29,885	33,489	32,551	120,573
Average vehicles	654,514	741,675	779,523	686,697	715,602	666,567	632,378	480,489	381,927	540,340	367,600	421,166	473,492	470,900	433,290
Average rentable vehicles	625,228	709,407	745,131	654,217	683,496	632,066	579,459	435,522	370,953	504,500	361,561	413,957	456,566	454,000	421,497
Vehicle utilization	81%	84%	83%	81%	83%	70%	33%	60%	75%	58%	76%	79%	80%	78%	78%
Depreciation per unit per month	\$ 247	\$ 233	\$ 235	\$ 269	\$ 245	\$ 278	\$ 260	\$ 167	\$ 274	\$ 247	\$ 219	\$ 91	\$ 42	\$ 55	\$ 95
Americas RAC															
Total RPD	\$ 42.94	\$ 43.49	\$ 47.78	\$ 44.45	\$ 44.75	\$ 43.96	\$ 40.83	\$ 48.07	\$ 43.35	\$ 44.22	\$ 47.75	\$ 65.70	\$ 69.25	\$ 62.11	\$ 62.07
Total RPU	\$ 1,061	\$ 1,127	\$ 1,227	\$ 1,132	\$ 1,140	\$ 941	\$ 384	\$ 854	\$ 999	\$ 771	\$ 1,087	\$ 1,590	\$ 1,713	\$ 1,529	\$ 1,499
Transaction days (in thousands)	36,546	42,593	43,289	38,851	161,279	32,363	13,321	18,579	20,754	85,016	20,251	24,992	27,627	27,215	100,085
Average vehicles	518,317	575,172	591,327	536,065	555,220	534,521	517,973	389,605	308,107	437,547	300,606	350,122	387,368	384,492	355,647
Average rentable vehicles	492,853	547,842	561,839	508,436	527,742	504,142	472,171	348,484	300,158	406,239	296,412	344,150	372,326	368,434	345,306
Vehicle utilization	82%	85%	84%	83%	84%	71%	31%	58%	75%	57%	76%	80%	81%	80%	79%
Depreciation per unit per month	\$ 255	\$ 245	\$ 246	\$ 282	\$ 257	\$ 296	\$ 270	\$ 161	\$ 294	\$ 258	\$ 233	\$ 77	\$ 21	\$ 26	\$ 81
International RAC															
Total RPD	\$ 42.27	\$ 43.05	\$ 44.97	\$ 43.15	\$ 43.50	\$ 42.41	\$ 33.52	\$ 40.09	\$ 39.72	\$ 39.70	\$ 39.92	\$ 44.45	\$ 51.52	\$ 48.01	\$ 46.43
Total RPU	\$ 975	\$ 1,040	\$ 1,124	\$ 997	\$ 1,041	\$ 891	\$ 406	\$ 858	\$ 885	\$ 750	\$ 898	\$ 1,039	\$ 1,195	\$ 998	\$ 1,040
Transaction days (in thousands)	9,164	11,704	13,741	10,111	44,720	8,064	3,900	5,587	4,732	22,283	4,397	4,893	5,862	5,335	20,488
Average vehicles	136,197	166,503	188,196	150,632	160,382	132,047	114,405	90,884	73,820	102,793	66,995	71,044	86,124	86,408	77,643
Average rentable vehicles	132,375	161,565	183,292	145,780	155,753	127,924	107,288	87,038	70,794	98,261	65,149	69,807	84,241	85,565	76,190
Vehicle utilization	77%	80%	81%	75%	79%	69%	40%	70%	73%	62%	75%	77%	76%	68%	74%
Depreciation per unit per month	\$ 214	\$ 194	\$ 201	\$ 220	\$ 206	\$ 203	\$ 214	\$ 192	\$ 187	\$ 201	\$ 156	\$ 160	\$ 137	\$ 184	\$ 160

Note: Revenue and depreciation metrics calculated based on December 31, 2021 foreign currency exchange rates.